

Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Friday, December 5, 2014 at the hour of 8:45 A.M., at 1900 W. Polk Street, in the Second Floor Conference Room, Chicago, Illinois.

I. Attendance/Call to Order

Chairman Collens called the meeting to order.

Present: Chairman Lewis M. Collens and Director Hon. Jerry Butler (2)

Board Chairman M. Hill Hammock (ex-officio) and Directors Ada Mary Gugenheim, Emilie N. Junge and Carmen Velasquez

Steven Scheer (non-Director Member)

Absent: Director Ric Estrada (1)

Additional attendees and/or presenters were:

Gina Besenhofer – System Director of Supply Chain Management

Cathy Bodnar – Chief Corporate Compliance and Privacy Officer

Douglas Elwell – Deputy Chief Executive Officer (CEO) of Finance and Strategy and Interim Deputy CEO of Operations

Steven Glass – Executive Director of Managed Care

Randolph Johnston – Associate General Counsel

Deborah Santana – Secretary to the Board

John Jay Shannon, MD – Chief Executive Officer

II. Public Speakers

Chairman Collens asked the Secretary to call upon the registered public speakers.

The Secretary called upon the following registered public speaker:

1. George Blakemore Concerned Citizen

III. Action Items

A. Minutes of the Finance Committee Meeting, November 7, 2014

Director Butler, seconded by Chairman Collens, moved to accept the minutes of the Finance Committee Meeting of November 7, 2014. THE MOTION CARRIED UNANIMOUSLY.

B. Contracts and Procurement Items (Attachment #1)

Gina Besenhofer, System Director of Supply Chain Management, provided an overview of the requests presented for the Committee's consideration. The Committee reviewed and discussed the requests.

Ms. Besenhofer indicated that, with the exception of request numbers 7 and 15, review of the requests by Contract Compliance has not yet been completed; she respectfully requested that the Committee conditionally approve these requests, pending the completion of the review by Contract Compliance.

III. Action Items

B. Contracts and Procurement Items (continued)

During the discussion of request number 13, Director Velasquez commented on the importance of Meaningful Use and the need for the Finance Committee to be informed on implementation activities. Dr. Shannon stated that he can provide an overview of the projects and Meaningful Use dollars that have been achieved over the last few years.

Director Butler, seconded by Chairman Collens, moved the approval of request numbers 1 through 18, subject to completion of review by Contract Compliance where appropriate. THE MOTION CARRIED UNANIMOUSLY.

Note: at the December 12, 2014 Meeting of the CCHHS Board of Directors, request numbers 1, 9, 10, 11 and 16, under the Contracts and Procurement Items, were conditionally approved, pending being found responsive to the Minority- and Women-Owned Business Enterprise provisions in the Cook County Ordinance on Procurement and Contracting, which provisions are included in the Cook County Health and Hospitals System Procurement Policy.

C. Any items listed under Sections III and IV

IV. Recommendations, Discussion/Information Items

A. Update on CountyCare Health Plan (Attachment #2)

Steven Glass, Executive Director of Managed Care, reviewed the information contained in the Update on the CountyCare Health Plan. The Committee reviewed and discussed the information.

In response to a question regarding whether System staff can assist CountyCare members with the redetermination process, Mr. Glass stated that staff can inform or educate the member before that member falls out of membership; however, once the individual falls off the ranks of the Health Plan, then the marketing rules kick in and staff's ability to reach out is restricted.

During the review of the information on slide 10 of the presentation, Mr. Scheer referenced the significant decrease that occurred in pharmacy expenses between September and October. Mr. Glass explained that a new formulary was put into place on July 1st with the transition from the former pharmacy benefit manager, Catamaran, to the new pharmacy benefit manager, U.S. Script. October was the first month where the effects of the full implementation of that formulary were seen; the administration believes that the dramatic drop in October is due to that reason. Mr. Scheer requested that the Committee receive information on some of the more substantive changes in the formulary that might have caused the decrease in the next month or two. Mr. Glass stated that they believe it is largely due to multi-source brands, as Catamaran had a much broader formulary on multi-source brands; the administration believes that is the driving factor, but he and his staff will further research the matter.

Director Butler, seconded by Chairman Collens, moved to accept the Update on the CountyCare Health Plan. THE MOTION CARRIED UNANIMOUSLY.

V. Report from System Director of Supply Chain Management

A. Report of emergency purchases

There were no emergency purchases to report at this time.

VI. Report from Chief Financial Officer (Attachment #3)

A. Financial Reports through September 2014 (Attachment #4)

Douglas Elwell, Deputy CEO of Finance and Strategy and Interim Deputy CEO of Operations, provided an overview of the Report from the Chief Financial Officer and Financial Reports through September 2014. The Committee reviewed and discussed the information.

Chairman Collens declared that the Report from the Chief Financial Officer and Financial Reports through September 2014 were accepted by the Committee.

VII. Adjourn

As the agenda was exhausted, Chairman Collens declared the meeting ADJOURNED.

Respectfully submitted,
Finance Committee of the
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXX
Lewis M. Collens, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
December 5, 2014

ATTACHMENT #1

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM III.B.
DECEMBER 5, 2014 FINANCE COMMITTEE MEETING
CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal impact not to exceed:	Affiliate / System	Begins on Page #
Increase Contracts					
1	MHNU Corporation d/b/a Medical Home Network	Service - care management analytics for CountyCare	\$8,128,600.00	Managed Care	3
2	Lincoln Park Dialysis Services, Inc. d/b/a DaVita, Inc.	Service - dialysis services	\$240,000.00	CHSCC	4
Increase and Extend Contracts					
3	NuCare Services Corporation	Service - short-term and long-term care services	\$2,800,000.00	System	5
4	Nebo Systems, Inc.	Service - outpatient claims edit resolution services	\$1,584,000.00	System	6
5	RML Specialty Hospital	Service - acute rehabilitation needs	\$1,300,000.00	SHCC	7
6	Anchor Mechanical, Inc.	Service - maintenance and repair of refrigeration and ventilation system	\$960,000.00	SHCC	8
7	O'Hare Record Retention Services	Service - off-site records storage, destruction, retrieval and moving services	\$450,000.00	System	9
8	Automated Health Systems	Service - third party administrator	\$135,000.00	Managed Care	10
Execute Contracts					
9	Cardinal Health	Product - distribution of medical and surgical supplies	\$60,000,000.00	System	11
10	Quest Diagnostics	Service - testing for reference laboratory	\$8,205,626.00	CHSCC, TB Clinics, PHCC, CCDPH, SHCC	12
11	Cardinal Health	Product - distribution of laboratory supplies	\$3,000,000.00	System	13
12	C.R. Bard, Inc.	Product - peripheral vascular and neuro supplies	\$1,125,594.45	SHCC	14
13	The Olenik Consulting Group, LLC	Service - Meaningful Use, clinical documentation coding accuracy and ICD-10 compliance	\$900,000.00	System	15
14	Stryker Spine and Orthobiotics	Product - implants, spine and ortho products	\$740,000.00	SHCC	16
15	Cook Medical, Inc.	Product - vascular and neuro products	\$721,277.00	SHCC	17
16	Medspeed, LLC	Service - direct delivery services, courier, patient samples	\$452,400.00	SHCC	18

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM III.B.
DECEMBER 5, 2014 FINANCE COMMITTEE MEETING
CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal impact not to exceed:	Affiliate / System	Begins on Page #
Execute Contracts (continued)					
17	Milliman Inc.	Service - actuary and consulting services	\$171,355.00	Managed Care	19
18	University of Illinois Medical Center	Service - Neuropathologist consulting services (Emmanuel Utset, MD)	\$157,251.00	SHCC	20

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Toni Preckwinkle

President

Cook County Board of Commissioners

John Jay Shannon, MD

Chief Executive Officer

Cook County Health & Hospitals System



COOK COUNTY HEALTH
& HOSPITALS SYSTEM

CCHHS

**Cook County Health & Hospitals System
Board Members**

M. Hill Hammock • Chairman

Commissioner Jerry Butler • Vice Chairman

Lewis Collens

Ric Estrada

Ada Mary Gugenheim

Emilie N. Junge

Wayne M. Lerner, DPH, FACHE

Carmen Velasquez

Dorene P. Wiese, EdD

Office of the Secretary to the Board

December 12, 2014 CCHHS Board of Directors Meeting Item IV(C) – Minutes of the Finance Committee Meeting Contracts and Procurement Items

The following Motion was made and approved at the December 12th Board Meeting:

Motion to approve the Minutes of the Finance Committee Meeting of December 5, 2014, with the exception of request numbers 1, 9, 10, 11 and 16, under the Contracts and Procurement Items, which are conditionally approved, pending being found responsive to the Minority- and Women-Owned Business Enterprise provisions in the Cook County Ordinance on Procurement and Contracting, which provisions are included in the Cook County Health and Hospitals System Procurement Policy.

12/12/14 – 11:30 A.M.

Request numbers 1,9,10,11 and 16 remain pending.

2/5/15 – 3:00 P.M.

Received letters from Contract Compliance regarding request numbers 1, 9, 10 and 11, confirming responsiveness to M/WBE provisions in the Cook County Ordinance on Procurement and Contracting. Request number 16 remains pending.

3/10/15 – 1:00 P.M.

Received letter from Contract Compliance regarding request number 16, confirming responsiveness to M/WBE provisions in the Cook County Ordinance on Procurement and Contracting. No other requests remain pending.

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Steven Glass, Executive Director of Managed Care	
DATE: 10/02/2014		PRODUCT / SERVICE: Service – Care Management Analytics for County Care	
TYPE OF REQUEST: Increase Contract		VENDOR / SUPPLIER: MHN Corporation dba Medical Home Network	
ACCOUNT: 896-260	FISCAL IMPACT: \$8,128,600.00	GRANT AWARD / RENEWAL AMOUNT: N/A	
ORIGINAL CONTRACT PERIOD: 01/01/2013 thru 03/31/2014		REVISED CONTRACT PERIOD: 04/01/2014 thru 11/30/2015	CONTRACT NUMBER: H13-25-005
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			

PRIOR CONTRACT HISTORY

The Cook County Health and Hospitals System (CCHHS) Board approved the Medical Home Network (MHN) contract on 12/14/2012 in the amount of \$2,947,760.00 for the services of project management and oversight, as well as portal connectivity, management and maintenance. MHN has delivered advanced care management analytics to support proactive care management for CountyCare's high-risk population. On 12/13/2013, the CCHHS Board approved a no cost extension of the contract through 3/31/2014. On 3/28/2014, the CCHHS Board approved an extension of the contract to 11/30/2015 and increased the contract amount by \$3,183,740.00 for a total contract of \$6,131,500.00.

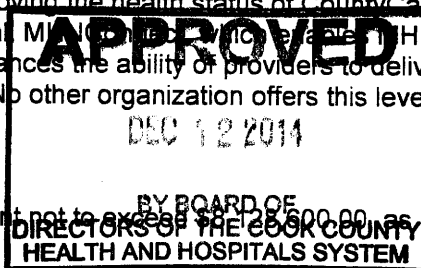
NEW PROPOSAL JUSTIFICATION

MHN services are paid on a per member per month (PMPM) basis using CountyCare's monthly membership. The March 2014 increase and extension was built on the FY'14 budgeted monthly membership of 56,131. With the transition to County MCCN status on July 1, 2014, CountyCare Health Plan is now able to expand its membership to include additional Medicaid populations including Family Health Plan (FHP) members and Seniors and Persons with Disabilities (SPD). These new populations, along with a higher than budgeted amount of ACA Adult members during most of FY'14, is the basis for this increase. The not-to-exceed contract amount will be \$14,260,100.00.

MHN has developed a framework and infrastructure aimed at improving the health status of CountyCare's members. MHN also provides connectivity and support for a web-based portal. MHN provides a secure patient portal to deliver actionable analytics reports to MHN Provider Participants and enhances the ability of providers to deliver more effective, coordinated patient care to their CountyCare members. No other organization offers this level of service to existing CountyCare providers.

TERMS OF REQUEST

This is a request to increase contract number H13-25-005 in amount not to exceed \$8,128,600.00 as needed, through the remainder of the contract period.



CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: Douglas Elwell
Douglas Elwell, Deputy Chief Executive Officer


CCHHS CEO: John Jay Shannon
John Jay Shannon, M.D., Chief Executive Officer

Request #
1

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Peter Daniels, Chief Operating Officer, Hospital Based Services 	
DATE: 11/17/2014		PRODUCT / SERVICE: Service – Dialysis Services	
TYPE OF REQUEST: Increase Contract		VENDOR / SUPPLIER: Lincoln Park Dialysis Services, Inc. d/b/a DaVita, Inc. Chicago, Illinois	
ACCOUNT: 240-260		FISCAL IMPACT NOT TO EXCEED: \$ 240,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 10/01/2011 thru 03/31/2015		CONTRACT NUMBER: H11-72-080	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: BID		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System (CCHHS) Board of Directors approved this contract on 09/28/2011 in the amount of \$1,224,625.00 for the period from 10/01/011 thru 09/30/2014. It provides for managerial, supervisory, administrative, clinical and technical services, including equipment and supplies, for the provision of quality Hemodialysis and Apheresis Services to patients at Provident Hospital, Stroger Hospital, and Cermak Health Services of Cook County for 7-days per week, twenty-four hours per day services, as needed. This contract was approved by Supply Chain Management on 9/30/2014 for an increase in the amount of \$140,000.00 and an extension until 03/30/2015, to allow for finalization of service provision needs at Stroger and Provident, and for the issuance of an RFP for the provision of CCHHS organizational needs going forward. Cermak Health Services continues to be the majority user of this contract service.

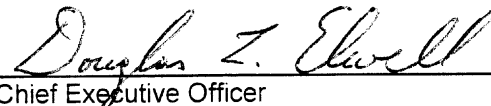
NEW PROPOSAL JUSTIFICATION:


This request for an additional increase in contract amount of \$240,000.00 will provide for the fiscal contract authority needed to continue services necessary until the end of the revised contract period of 03/31/2015, until a new CCHHS Dialysis Services contract can be advertised, awarded and executed. The total amended contract authority will be \$1,604,625.00.

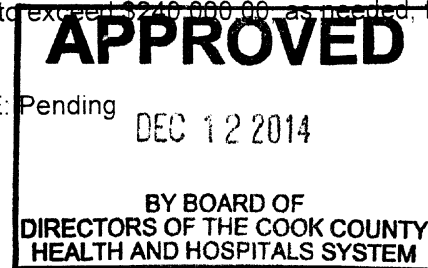
TERMS OF REQUEST:

This is a request to increase contract number H11-72-080 in an amount not to exceed \$240,000.00 as needed, for the remainder of the contract period of 10/01/2011 through 03/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: 
Douglas Elwell, Deputy Chief Executive Officer

CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer



Request #
2

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Mary Sajdak, Senior Director, Clinical Integration		EXECUTIVE SPONSOR: <i>DZE</i> Douglas Elwell, Deputy Chief Executive Officer	
DATE: 11/10/2014		PRODUCT / SERVICE: Service - Short Term Care & Long Term Care	
TYPE OF REQUEST: Extend & Increase Contract		VENDOR / SUPPLIER: NuCare Services Corporation, Lincolnwood, IL	
ACCOUNT:		GRANT FUNDED / RENEWAL AMOUNT:	
897-272 Stroger Hospital \$2,542,451.00		N/A	
891-272 Provident Hospital \$257,549.00			
\$2,800,000.00			
ORIGINAL CONTRACT PERIOD 08/01/2010 thru 11/30/2014		REVISED CONTRACT PERIOD: 12/01/2014 thru 05/31/2015	
		CONTRACT NUMBER: H10-72-086	
COMPETITIVE SELECTION METHODOLOGY:			
X RFP			
NON-COMPETITIVE SELECTION METHODOLOGY:			

PRIOR CONTRACT HISTORY:

The Board of the Cook County Health and Hospitals System approved a contract on 06/25/2010 in the amount of \$6,374,725.00 for a period of one (1) year from 08/01/2010 thru 07/31/2011 with NuCare Services Corporation to provide short term and long term care services for patients being discharged from (CCHHS) facilities. These patients cannot be discharged home and at the time of discharge lack the resources or insurance coverage necessary to secure these services directly. The contract contains 5 single year renewal options subject to CCHHS approval. The contract was extended by the Board on 07/29/2011 for the one year period in the amount of \$7,300,000.00 for the period from 08/01/2011 thru 07/31/2012. Amendments were presented and approved to extend the contract in time-only from 08/01/2012 thru 07/31/2013 and 08/01/2013 thru 11/30/2013. An amendment was approved by the Board on 01/24/2014 to extend and increase the contract from 12/01/2013 thru 11/30/2014 in the amount of 5,435,854.88.

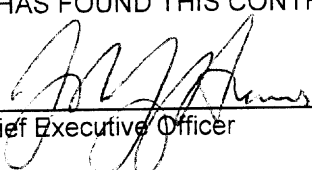
NEW PROPOSAL JUSTIFICATION:

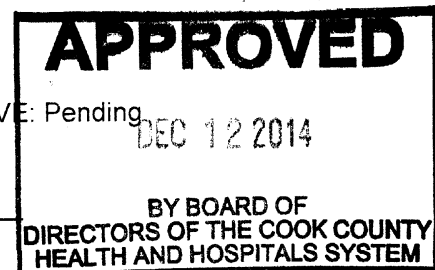
This request is to extend and increase the current contract and allow the vendor to continue to provide short and long term care services. We will be going through the competitive procurement process to identify the most qualified vendor that can meet the needs of CCHHS.

TERMS OF REQUEST:

This is a request to extend and increase contract number H10-72-086 in an amount not to exceed \$2,800,000.00, as needed, for a period of six (6) months from 12/01/2014 thru 05/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer



Request #
3

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Douglas Elwell, Deputy Chief Executive Officer <i>Douglas T. Elwell</i>	
DATE: 10/04/2014		PRODUCT / SERVICE: Service – Outpatient Claims Edit Resolution Services	
TYPE OF REQUEST: Extend and Increase Contract		VENDOR / SUPPLIER: Nebo System, Inc, Oak Brook Terrace, IL	
ACCOUNT: 890-260		FISCAL IMPACT NOT TO EXCEED: \$1,584,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
ORIGINAL CONTRACT PERIOD: 07/01/011 thru 06/30/2014		REVISED CONTRACT PERIOD: 07/01/2014 thru 03/31/2015	CONTRACT NUMBER: H11-25-056
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System (CCHHS) Board of Directors approved this contract on 06/24/2011 in the amount of \$3,278,000.00 for the period from 07/01/011 thru 06/30/2014. It provides outpatient claims edit resolution services on accounts that are in a "hold pending" status within the CCHHS claims submission platform.

NEW PROPOSAL JUSTIFICATION:

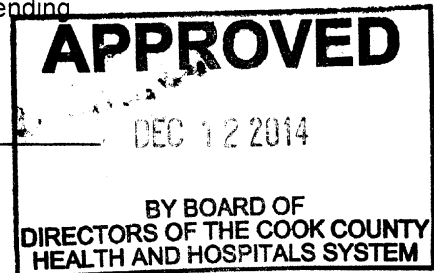
This request will continue to provide software to import daily files, run claims through an eligibility function and create reports for review. Edits are reviewed to identify situations that require additional research prior to the submission of the claim. Listings of accounts can be provided and accounts updated in the CCHHS information system with comments, activity codes and payer information.

TERMS OF REQUEST:

This is a request to extend and increase contract number H11-25-056 in an amount not to exceed \$1,584,000.00 as needed, for a period of nine (9) months from 07/01/2014 thru 03/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS CEO: *John Jay Shannon*
John Jay Shannon, M.D., Chief Executive Officer



Request #

4

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Mary Sajdak, Senior Director, Clinical Integration		EXECUTIVE SPONSOR: <i>BZE</i> Douglas Elwell, Deputy Chief Executive Officer	
DATE: 11/14/2014		PRODUCT / SERVICE: Service – Acute Rehabilitation Needs	
TYPE OF REQUEST: Extend & Increase Contract		VENDOR / SUPPLIER: RML Specialty Hospital, Chicago, IL	
ACCOUNT: 897-272		FISCAL IMPACT NOT TO EXCEED: \$1,300,000.00	GRANT FUNDED AMOUNT: N/A
ORIGINAL CONTRACT PERIOD 08/01/2011 thru 11/30/2014		NEW CONTRACT PERIOD: 12/01/2014 thru 5/31/2015	CONTRACT NUMBER: H11-72-077
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System (CCHHS) Board approved contract number H11-72-077 in the amount of \$2,200,000.00 on 07/09/2011 for the period from 08/01/2011 thru 07/29/2012. RML Specialty Hospital provides acute rehabilitation services to patients from Stroger Hospital's critical care units. The Department of Supply Chain Management approved a contract to extend the term of the agreement thru 07/31/2013 by exercising the first of two additional one-year renewal options. A subsequent renewal was approved by the Department of Supply Chain Management to extend the term to 07/31/2014. The CCHHS and the contractor further agreed to amend the contract to extend the term until 11/30/2014.


NEW PROPOSAL JUSTIFICATION:

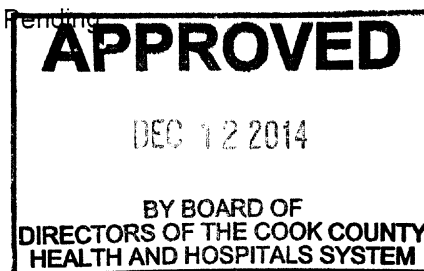
This request is to extend and increase the current contract and allow the vendor to continue to provide acute rehabilitation services. We will be going through the competitive procurement process to identify the most qualified vendor that can meet the needs of CCHHS.

TERMS OF REQUEST:

This is a request to extend and increase contract number H11-72-077 in amount not to exceed \$1,300,000.00, as needed, for a period of six (6) months from 12/01/2014 thru 05/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

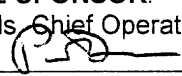
CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer



Request #
5

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: James DeLisa, System Director of Plant Operations, CCHHS		EXECUTIVE SPONSOR: Peter Daniels, Chief Operating Officer, Inpatient Services 	
DATE: 11/18/2014		PRODUCT / SERVICE: Service - Maintenance and Repair of Refrigeration and Ventilation System	
TYPE OF REQUEST: Extend and Increase Contract		VENDOR / SUPPLIER: Anchor Mechanical, Inc., Chicago, IL	
ACCOUNT 897-450		FISCAL IMPACT NOT TO EXCEED: \$960,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 3/01/2013 thru 08/31/2014		REVISED CONTRACT PERIOD: 09/01/2014 thru 02/28/2015	CONTRACT NUMBER: H12-72-013
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY: N/A		

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System (CCHHS) Board of Directors approved this contract on 03/28/2013 in the amount of \$2,722,599.89 for the period from 03/01/2013 thru 02/28/2014. This contract resulted from a RFP award for the provision of maintenance and repair services for the refrigeration and ventilation system at Stroger Hospital. The contract was extended through 08/31/2014.

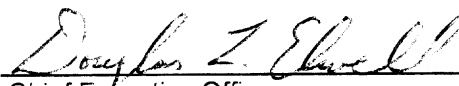
NEW PROPOSAL JUSTIFICATION:


This request will continue to provide maintenance and repair services for the refrigeration and ventilation system while the RFP process is facilitated for ongoing requirements.

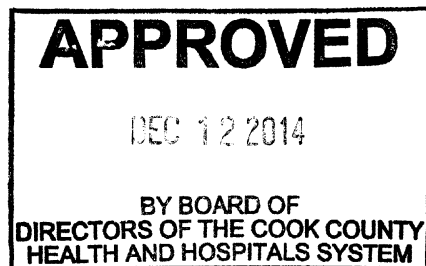
TERMS OF REQUEST:

This is a request to extend and increase contract number H12-72-013 in an amount not to exceed \$960,000.00, as needed, for a period of six (6) months from 09/01/2014 thru 2/28/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

CCHHS Deputy CEO: 
Douglas Elwell, Deputy Chief Executive Officer

CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer



Request #

6

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein
CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: <i>DZE</i> Douglas Elwell, Deputy Chief Executive Officer	
DATE: 11/18/2014		PRODUCT / SERVICE: Service – Off-site Records Storage, Destruction, Retrieval and Moving Services	
TYPE OF REQUEST: Extend and Increase Contract		VENDOR / SUPPLIER: O'Hare Record Retention Services, Chicago, IL	
ACCOUNT: 897-246		FISCAL IMPACT NOT TO EXCEED: \$450,000.00	
ORIGINAL CONTRACT PERIOD 04/01/2011 thru 11/30/2014		REVISED CONTRACT PERIOD 12/01/2014 thru 05/31/2015	
GRANT AWARD RENEWAL AMOUNT: N/A		CONTRACT NUMBER: H11-72-025	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

Contract number H11-72-025 was approved by the Cook County Health and Hospitals System (CCHHS) Board on 03/05/2011 in the amount of \$1,198,000.00 for a period of twenty-nine (29) months from 04/01/2011 thru 08/31/2013. The contract was extended by the CCHHS Board on 06/27/2011 in the amount of \$275,000.00 for the period from 09/01/2013 through 05/31/2014. A request to extend and increase the contract was approved by the Board on 16/27/2014 in the amount of \$286,419.00 for the period from 06/01/2014 thru 11/30/2014.

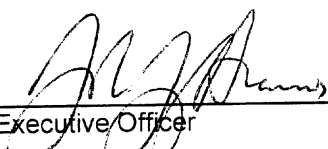
CONTRACT EXTENSION JUSTIFICATION:

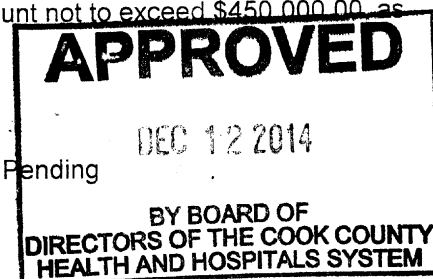
Medical records from the following affiliates are stored at O'Hare Record Retention Services: John H. Stroger, Jr. Hospital of Cook County, Oak Forest Health Center, CORE, and the Ambulatory Clinic Health Network. CCHHS has needs for record storage, destruction, and retrieval services extending beyond the current purview of this contractor. We will be going through a competitive procurement process to identify the most qualified vendor that can meet the needs of the Health System. Additional time is required in order to completely assess the needs of CCHHS and to define the scope of work for a comprehensive contract which will address all departments and entities that require these services.

TERMS OF REQUEST:

This request is to extend and increase contract number H11-72-025 in an amount not to exceed \$450,000.00, as needed, for a period of six (6) months from 12/01/2014 thru 05/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS CEO: 
John Jay Shannon M.D., Chief Executive Officer




Request #

7

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST


SPONSOR: N/A		EXECUTIVE SPONSOR: Steven Glass, Executive Director of Managed Care 	
DATE: 11/12/2014		PRODUCT / SERVICE: Service – Third Party Administrator	
TYPE OF REQUEST: Increase and Extend Contract		VENDOR / SUPPLIER: Automated Health System, Pittsburg, PA	
ACCOUNT: 896-260		FISCAL IMPACT NOT TO EXCEED: \$135,000.00	GRANT AWARD / RENEWAL AMOUNT: N/A
ORIGINAL CONTRACT PERIOD 12/01/2012 thru 06/30/2014		NEW CONTRACT PERIOD: 01/01/2015 thru 03/31/2015	CONTRACT NUMBER: H12-25-091
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

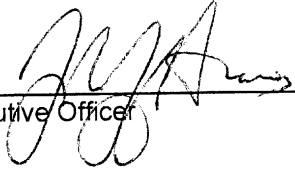
PRIOR CONTRACT HISTORY:
The Cook County Health & Hospitals System (CCHHS) Board approved a contract on 12/14/2012 in the amount of \$7,830,286.00 for the period from 12/01/2012 thru 12/31/2013. Automated Health Systems (AHS) provides administrative and support services as a Third Party Administrator. The services include operation of a call center, contract management, claims review and payment. On 05/31/2013 the CCHHS Board approved a request to amend and increase the contract in the amount of \$18,500,000.00. An increase to the contract was approved by the Board on 11/22/2013 in the amount of \$4,443,144.00. On 12/13/2013 the CCHHS Board approved a request to extend and increase the contract through 06/30/2014 in the amount of \$54,000,000.00 and on 03/28/2014 an increase to the contract was approved in the amount of \$60,000,000.00.

NEW PROPOSAL JUSTIFICATION:
This request is to extend and increase the current contract and allow the vendor and its subcontractor to continue the application assistance work at Cook County Jail until the results of a competitive procurement request are completed.

TERMS OF REQUEST:
This is a request to extend and increase contract number H12-25-091 in an amount not to exceed \$135,000.00, as needed, from 01/01/2015 thru 03/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: 
Douglas Elwell, Deputy Chief Executive Officer

CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer

APPROVED

DEC 12 2014

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
8

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Regina M. Besenhofer, System Director, Supply Chain Management <i>RB</i>		EXECUTIVE SPONSOR: Douglas Elwell, Deputy Chief Executive Officer <i>Douglas Z. Elwell</i>	
DATE: 11/20/2014		PRODUCT / SERVICE: Product- Distribution of Medical & Surgical Supplies	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Cardinal Health, Dublin, OH	
ACCOUNT: 890-360		GRANT FUNDED /RENEWAL AMOUNT: N/A	
FISCAL IMPACT NOT TO EXCEED: \$60,000,000.00		CONTRACT NUMBER: H15-25-011	
CONTRACT PERIOD 02/01/2015 thru 01/31/2018			
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System (CCHHS) has not had a contract with Cardinal Health for these services.

NEW PROPOSAL JUSTIFICATION:

The proposed contract is the result of a competitive Request for Proposal (RFP) process. There were four respondents to the RFP request. All proposals were reviewed by a selection committee that ranked the submitted proposals. The top two (2) proposers were sent a specific set of criteria for further clarification and a best and final offer request. After a thorough and complete review of these submissions, Cardinal Health was chosen for CCHHS to enter into a contract with to become our primary distributor of the medical/surgical supplies. The minimum cost savings associated with this contract is \$725,000.00.

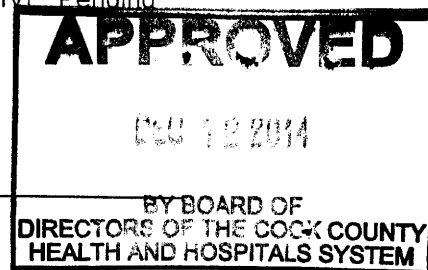
TERMS OF REQUEST:

This is a request to execute contract number H15-25-011 in an amount not to exceed \$60,000,000.00, as needed, for a thirty-six (36) month period from 02/01/2015 thru 01/31/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS CEO:

John Jay Shannon
John Jay Shannon, M.D., Chief Executive Officer



Request #

9

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

We Bring Health CARE to Your Community

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Joanne Dulski, Laboratory Director, CCHHS		EXECUTIVE SPONSOR: Peter Daniels, Chief Operating Officer, Hospital Based Services <i>P. Daniels</i>	
DATE: 11/18/2014		PRODUCT / SERVICE: Service – Testing for Reference Laboratory	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Quest Diagnostics, Chicago, Illinois	
ACCOUNT:		FISCAL IMPACT NOT TO EXCEED:	
897-278	Stroger	\$6,842,626.00	
891-278	Provident	\$108,000.00	
895-278	CCDPH	\$750,000.00	
564-278	TB Clinics	\$300,000.00	
240-278	Cermak	\$205,000.00	
	Total	\$8,205,626.00	
GRANT FUNDED / RENEWAL AMOUNT N/A			
CONTRACT PERIOD: 01/01/2015 thru 12/31/2017/2017		CONTRACT NUMBER: H15-25-009	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

Contract number H11-25-037 was approved by the Cook County Health and Hospitals System Board on 06/24/2011 in the amount of \$5,538,528.00 for the period from 07/01/2011 thru 06/30/2014. This contract was the result of a RFP. Quest was chosen based on the lowest pricing structure and highest service level commitment. They provide diagnostic laboratory testing services not performed within CCHHS. The results from these tests are interfaced into the Laboratory Information System and become a part of the medical record for clinicians to access. An amendment to increase contract in the amount of \$3,400,000.00 was approved by the CCHHS Board on 09/27/2013.

NEW PROPOSAL JUSTIFICATION:

This request is to execute a new contract with this vendor. The volume of tests being performed has surpassed the volumes anticipated. Additionally, the standards for reporting out cancer pathology now require genetic markers and specialized testing. As standards and regulations change the costs and requirements of the testing for the reference lab will continue to increase.

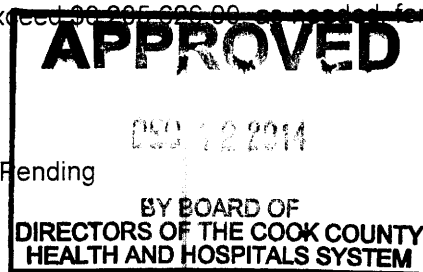
TERMS OF REQUEST:

This request is to execute contract number H15-25-009 in an amount not to exceed \$8,205,626.00, as needed for a thirty-six (36) month period from 01/01/2015 thru 12/31/2017.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: *Douglas L. Elwell*
Douglas Elwell, Deputy Chief Executive Officer

CCHHS CEO: *John Jay Shannon*
John Jay Shannon, M.D., Chief Executive Officer



Request #
10

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Regina M. Besenhofer, System Director, Supply Chain Management		EXECUTIVE SPONSOR: Douglas Elwell, Deputy Chief Executive Officer	
DATE: 1/20/2014		PRODUCT / SERVICE: Product- Distribution of Lab Supplies	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Cardinal Health, Dublin, OH	
ACCOUNT: 390-360		GRANT FUNDED /RENEWAL AMOUNT: N/A	
FISCAL IMPACT NOT TO EXCEED: \$3,000,000.00		CONTRACT NUMBER: H15-25-012	
CONTRACT PERIOD 02/01/2015 thru 01/31/2018			
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

Currently we have a contract with Cardinal Health for services that will expire on 01/31/2015.

NEW PROPOSAL JUSTIFICATION:

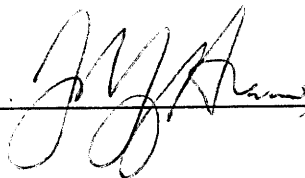
This proposed contract is the result of a competitive Request for Proposal (RFP) process. Cardinal Health was the only respondent but is also the incumbent. They have performed to the various contract expectations from a service and cost perspective. The results of their current submission will reduce our costs by a minimum of \$100,000.00 annually. Cardinal Health is a laboratory distributor under our Group Purchasing Organization (GPO). This contract will result in a direct supply expense savings for the clinical laboratories throughout the system as well as position the system to maximize savings associated with increased levels of compliance through the GPO.

TERMS OF REQUEST:

This is a request to execute contract number H15-25-012 in an amount not to exceed \$3,000,000.00, as needed, for the time period from 02/01/2015 thru 01/31/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

COCHHS CEO
Jonni Jay Shannon, M.D., Chief Executive Officer



APPROVED

DEC 12 2014

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
11

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Mark Pisaneschi, Chairman, Department of Radiology		EXECUTIVE SPONSOR: Peter Daniels, Chief Operating Officer, Hospital Based Services	
DATE: 11/18/2014		PRODUCT / SERVICE: Product- Peripheral Vascular & Neuro Supplies	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: C.R. BARD INC., Charlotte, NC	
ACCOUNT 897-362	FISCAL IMPACT NOT TO EXCEED: \$1,125,594.45	GRANT FUNDED / RENEWAL AMOUNT:	
CONTRACT PERIOD: 12/01/2014 thru 11/30/2015		CONTRACT NUMBER: H15-73-005	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: GPO		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

The previous contract was approved by the Cook County Health and Hospitals System (CCHHS) Board of Directors on 10/25/2013 in the amount of \$150,000.00 for the period from 11/01/2013 through 10/31/2014. The contract provides catheters and ports for patients requiring specialty access for dialysis and chemotherapy treatments.

NEW PROPOSAL JUSTIFICATION:

This is a request for peripheral vascular & neuro supplies that include catheters and ports as well as the stents that are used to open vessels throughout the body. These are used to service patients with neuro interventional cases.

TERMS OF REQUEST:

This is a request to execute contract number H15-73-005 in an amount not to exceed, \$1,125,594.45 as needed, for a period of twelve (12) months from 12/01/2014 thru 11/30/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: Douglas L. Elwell
Douglas Elwell, Deputy Chief Executive Officer

CCHHS CEO: John Jay Shannon, M.D.
John Jay Shannon, M.D., Chief Executive Officer

APPROVED

DEC 12 2014

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
12

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: <i>DZE</i> Douglas Elwell, Deputy Chief Executive Officer	
DATE: 11/18/2014		PRODUCT / SERVICE: Service – Meaningful Use, Clinical Documentation Coding Accuracy & ICD-10 Compliance	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: The Olenik Consulting Group, LLC, Chicago, IL	
ACCOUNT: 890-260		FISCAL IMPACT NOT TO EXCEED: \$900,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 12/01/2014 thru 11/30/2015		CONTRACT NUMBER: H15-25-008	
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			

PRIOR CONTRACT HISTORY:

Contract number H13-25-016 was approved by the Cook County Health and Hospitals Systems Board on 02/28/2013 in the amount of \$357,180.00 for a period from 03/01/2013 thru 02/28/2014. The contract allowed The Olenik Consulting Group, LLC to provide consulting and project assistance in preparation for the transition to ICD-10 coding. An amendment was approved by the CCHHS Board on 02/28/2014 to extend the term of the contract to 11/30/2014 and increase the contract in the amount of \$641,250.00.

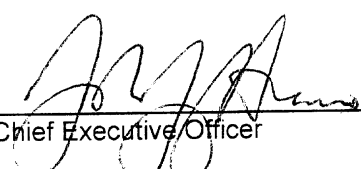
NEW PROPOSAL JUSTIFICATION:

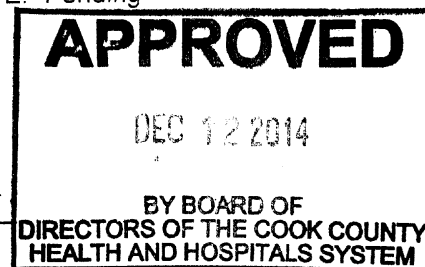
The Olenik Group will provide ICD-10 project management, Meaningful Use and clinical documentation improvement strategy, coder education, coding compliance and manage the standardization of the registration process throughout the entire CCHHS.

TERMS OF REQUEST:

This request is to execute contract number H15-25-008 in an amount not to exceed \$900,000.00, as needed, for the period from 12/01/2014 thru 11/30/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS CEO: 
John Jay Shannon, M.D., Chief Executive Officer



Request #

13

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Richard Keen, Chairman Department of Surgery		EXECUTIVE SPONSOR: Peter Daniels, Chief Operating Officer, Hospital Based Services <i>PSD</i>	
DATE: 10/23/2014	PRODUCT / SERVICE: Supplies - Implants, Spine and Ortho Products		
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Stryker Spine and Orthobiologics, Itasca, IL		
ACCOUNT: 897-362	FISCAL IMPACT NOT TO EXCEED: \$740,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 11/01/2014 thru 10/31/2015		CONTRACT NUMBER: H14-25-096	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: GPO		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

Contract number H12-25-008 was approved by the Cook County Health and Hospitals System Board of Directors on 01/27/2012 in the amount of \$1,389,214.56 for a period of twenty-four (24) months from 11/01/2012 through 10/31/2014. The contract provided implants and other spine products for surgeries performed at Stroger Hospital.

NEW PROPOSAL JUSTIFICATION:

This is a request to execute a new contract with Stryker Spine. Stryker spine provides a full range of spinal products which allows the surgeons to return patients to a more active lifestyle. In addition, adding the Orthobiologics has allowed a greater price reduction due to more market share/volume.

TERMS OF REQUEST:

This is a request to execute contract number H14-25-096 in an amount not to exceed \$740,000.00, as needed, for a period of twelve (12) months from 11/01/2014 thru 10/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: *Douglas Z. Elwell*
Douglas Elwell, Deputy Chief Executive Officer

CCHHS CEO: *John Jay Shannon*
John Jay Shannon, M.D., Chief Executive Officer

APPROVED

DEC 12 2014

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
14

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Mark Pisaneschi, M.D., Chairman, Department of Radiology		EXECUTIVE SPONSOR: Peter Daniels, Chief Operating Officer, Hospital Based Services	
DATE: 11/18/2014	PRODUCT / SERVICE: Product – Vascular and Neuro Products		
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Cook Medical, Inc., Bloomington IN		
ACCOUNT: 897-213	FISCAL IMPACT NOT TO EXCEED: \$721,277.00	GRANT FUNDED / RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 12/01/2014 thru 11/30/2015		CONTRACT NUMBER: H14-73-004	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: GPO		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

This contract was approved by the Board of the Cook County Health and Hospitals System (CCHHS) on 10/15/2013 in the amount of \$300,000.00 for a twelve (12) month period from 11/01/2013 thru 10/31/2014 to provide vascular and neuro products for the patients at Stroger hospital. An amendment was executed on 10/14/2014 to extend the term of the contract to 11/30/2014.

NEW PROPOSAL JUSTIFICATION:

This request is to execute a new contract which will cover peripheral vascular products and accessories including peripheral stents, balloons, guide wires, guide catheters, embolic devices and ancillary products required in radiology procedures.

TERMS OF REQUEST:

This is a request to execute contract number H14-73-004 in an amount not to exceed \$721,277.00, as needed, for a period of twelve (12) months from 12/01/2014 thru 11/30/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: Douglas Z. Elwell
Douglas Elwell, Deputy Chief Executive Officer

CCHHS CEO: John Jay Shannon
John Jay Shannon, M.D., Chief Executive Officer

APPROVED

DEC 12 2014

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
15

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Joanne Marcichow-Dulski, Laboratory Director, CCHHS		EXECUTIVE SPONSOR: Peter Daniels, Chief Operating Officer, Hospital Based Services <i>W. Peter Daniels</i>	
DATE: 11/18/2014		PRODUCT / SERVICE: Service – Direct Delivery Services, Courier, Patient Samples	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Medspeed, LLC., Elmhurst IL	
ACCOUNT: 897-228		FISCAL IMPACT NOT TO EXCEED: \$452,400.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 12/01/2014 thru 11/30/2016		CONTRACT NUMBER: H15-25-010	
COMPETITIVE SELECTION METHODOLOGY: X RFP			
NON-COMPETITIVE SELECTION METHODOLOGY: N/A			

PRIOR CONTRACT HISTORY:

This contract was the result of a Request for Proposal (RFP). It was approved by the Cook County Health and Hospitals System Board (CCHHS) on 08/09/2012 in the amount of \$559,200.00 for a twenty-four (24) month period. The proposals were reviewed by the Laboratory and Supply Chain Management. The evaluation of the submission was based on a criteria matrix. The matrix included critical criteria to support key performance indicators and financial impact.

NEW PROPOSAL JUSTIFICATION:

This request continues to provide courier services to pick up patient samples and reports from Oak Forest and Provident Hospitals, the Juvenile Temporary Detention Center (JTDC), Cermak Laboratory and Ambulatory Clinic Health Network (ACHN) clinics. Additionally, the vendor delivers laboratory supplies to the ACHN clinics from Stroger Laboratory as scheduled.

TERMS OF REQUEST:

This request is to execute contract number H15-25-010 in an amount not to exceed \$452,400.00, as needed, for a period of twenty-four (24) months from 12/01/2014 thru 11/30/2016.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: *Douglas E. Elwell*
Douglas Elwell, Deputy Chief Executive Officer

CCHHS CEO: *John Jay Shannon*
John Jay Shannon, M.D., Chief Executive Officer

APPROVED

DEC 12 2014

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
16

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

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TONI PRECKWINKLE

PRESIDENT

**Cook County Board
of Commissioners**

EARLEAN COLLINS

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GREGG GOSLIN

14th District

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15th District

JEFFREY R. TOBOLSKI

16th District

ELIZABETH ANN DOODY GORMAN

17th District

OFFICE OF CONTRACT COMPLIANCE

JACQUELINE GOMEZ

DIRECTOR

118 N. Clark, County Building, Room 1020 • Chicago, Illinois 60602 • (312) 603-5502

March 9, 2015

Mr. Doug Elwell, Deputy Chief Executive Officer
Supply Chain Management
Cook County Health & Hospitals System
1900 W. Polk Street
Chicago, Illinois 60612

Re: Contract No.: H15-25-010/RFP
Commodity: Courier Services; Patient Samples; Reports from CCHHS Sites; and Supplies
Department: CCHHS – Departments of Laboratory and Public Health
Term: 24 months

Dear Mr. Elwell:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the ordinance.

Vendor: MedSpeed, LLC
Contract Value: \$452,400.00
Contract Goal: 25% MBE and 10% WBE participation

<u>MWBE</u>	<u>Status</u>	<u>Certifying Agency</u>	<u>Commitment</u>
Ahmed Associates, Inc.	MBE-8	Cook County	8.84% Indirect
Arrow Messenger Service, Inc.	WBE-7	Cook County	4.42% Direct

Partial MBE/WBE Waiver Granted: The specifications and necessary requirements for performing the contract make it impossible or economically infeasible to divide the contract to enable the contractor to utilize MBEs and/or WBEs in accordance with the applicable participation; and there are other relevant factors making it impossible or economically infeasible to utilize MBE and/or WBE firms.

The Office of Contract Compliance has been advised by CCHHS Purchasing that no other vendors are being recommended for award.

Sincerely,

Jacqueline Gomez
Contract Compliance Director

JG/mpe

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Douglas Elwell, Deputy, Chief Executive Officer <i>Douglas Z. Elwell</i>	
DATE: 11/18/2014		PRODUCT / SERVICE: Service - Actuary and Consulting Services	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Milliman Inc., Indianapolis Indiana	
ACCOUNT: 896-260		FISCAL IMPACT NOT TO EXCEED: \$171,355.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 12/01/2014 thru 11/30/2015		CONTRACT NUMBER: H15-25-006	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

There is no prior contract history.

NEW PROPOSAL JUSTIFICATION:

Milliman, Inc. was selected to provide these services through the use of the RFP process. They will assist County Care by focusing on quality and efficiency, improving service integration, promoting primary care and strengthening network agreements. Their services, pricing and support offers the needed actuary/consulting services at CCHHS.

TERMS OF REQUEST:

This is a request to execute contract number H15-25-006 in an amount not to exceed \$171,355.00 as needed, for a period of twelve (12) months from 12/01/2014 thru 11/30/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS CEO:

John Jay Shannon, M.D., Chief Executive Officer



APPROVED

DEC 12 2014

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

17

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Joanne Marcichow-Dulski, Laboratory Director		EXECUTIVE SPONSOR: Peter Daniels, Chief Operating Officer, Hospital Based Services
DATE: 11/18/2014	PRODUCT / SERVICE: Service - Neuropathologist Consulting Services (Emmanuel Utset, M.D.)	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: University of Illinois Medical Center, Chicago, IL	
ACCOUNT: 897-278	AMOUNT NOT TO EXCEED: \$157,251.00	GRANT FUNDED /RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 12/01/2014 thru 11/30/2015		CONTRACT NUMBER: H14-25-047
COMPETITIVE SELECTION METHODOLOGY:		
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source		

PRIOR CONTRACT HISTORY:

On 11/22/2013, the Cook County Health and Hospitals System (CCHHS) Board approved contract number H13-25-081 in the amount of \$154,785.00 for twelve (12) months from 12/01/2013 thru 11/30/2014 to provide a prime attending Neuropathologist in the Department of Pathology at Stroger.

NEW PROPOSAL JUSTIFICATION:

This agreement will continue to provide a prime attending in Neuropathology for Stroger Hospital. Patients requiring Neuropathology services. Residents and other educational functions will also be covered under this program. Currently, the Department of Pathology does not have the personnel with experience and expertise in this area.

TERMS OF REQUEST:

This is a request to extend and increase contract number H14-25-047 in an amount not to exceed \$157,251.00, as needed, for a period of twelve (12) months from 12/01/2014 thru 11/30/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: Douglas Z. Elwell
Douglas Elwell, Deputy Chief Executive Officer

CCHHS CEO: John Jay Shannon
John Jay Shannon, M.D., Chief Executive Officer

APPROVED

DEC 12 2014

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
18

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
December 5, 2014

ATTACHMENT #2



CountyCare Update

Prepared for: CCHHS Board Finance Committee

STEVEN GLASS, EXECUTIVE DIRECTOR,
MANAGED CARE

DECEMBER 5, 2014

Implementation of State law requires virtually 100% of Medicaid enrollees in Greater Chicago Region to select a health plan.

Illinois Department of Healthcare and Family Services Care Coordination Expansion

August 22, 2014

Rockford Region

Green/Chicago Region

Quad Cities Region

Central Illinois (IL) Region

Central Illinois (IL) Region

Metro East Region

Integrated Care Programs (ICP)

Not Available Care Entities (NACE)

Care Coordination Entities (CCE)

ICH Services (ICHS)

Specialized Services (SSS)

Specialized Services (SSS)

*Source: website of a distribution or delivery

CountyCare Health Plan

Established October 2012 under CMS 1115 Waiver to early enroll ACA-eligible adults into care

Created as CCHHS department

- Takes advantage of Medicaid expansion under ACA
- Mitigates threat of mandatory Medicaid managed care implementation in Chicago

Obtained health plan status July 1, 2014

Financial Dashboard

Key operational activities that have greatest impact on Health Plan's overall finances

1. Members
2. Claims
3. Customer service

Actual financial results incorporated in CFO report

Model for all BOD committees (quality, compliance)

Membership

Data as of: 11/4/2014 | Source: Monthly Membership (834) File

Source: 834 Membership File				Change From		Target	% to Target
	Sep'14	Oct'14	Nov'14	Jul'14	Trend		
Monthly Membership	92,515	88,894	85,085	-14.0%	↓	92,886	91.6%
ACA	92,350	88,348	82,496	-16.6%	↓	92,886	88.8%
FHP	16	353	1,324	0.0%	↑		
SPD	85	113	1,038	0.0%	↑		
Home/Community Waiver	64	80	227	0.0%	↑		

Membership Adds & Deletions

Data as of: 11/17/2014 | Source: Daily Membership (834) File

	ACA Adults		FHP		SPD		Total		End Of Month #
	+	-	+	-	+	-	+	-	
Jul-14	102,679	(1,844)	487		10		103,176	(1,844)	101,332
Aug-14	135	(7,337)	0				135	(7,337)	94,130
Sep-14	177	(4,730)	81	(8)	101	(7)	359	(4,745)	89,744
Oct-14	720	(5,727)	77	(12)	266	(22)	1,063	(5,761)	85,046
Nov-14	406	(5,175)	1,161	(114)	828	(38)	2,395	(5,327)	82,114
Dec-14	268		2,576		302		3,146	0	85,260
	104,385	(24,813)	4,382	(134)	1,507	(67)	110,274	(25,014)	

Majority of member loss (>60%) due to new redetermination processes

Redetermination Activity	Totals
Educated on redetermination process	26,313
Individual has other benefits/plan	687
Redetermination has already been approved	4,927
Took new application, case cancelled > 90 days	40
Received faxed documents & forwarded to IMRP	408
Transferred client to IMRP	6,492
Outreach attempts (unsuccessful due to busy, no answer, etc.)	27,047

ACA/FHP Membership By Plan

FHP/ACA Adults

Health Plan	Oct-14	
Harmony Health Plan *	111,073	31.9%
Family Health Network *	89,964	25.9%
CountyCare	88,858	25.5%
Meridian Health Plan	7,597	2.2%
Advocate Accountable Care (ACE)	3,633	1.0%
IlliniCare Health Plan	1,578	0.5%
Aetna Better Health Inc.	1,482	0.4%
Blue Cross Blue Shield	523	0.2%
Illinois Partnership for Health (ACE) **	478	0.1%
SmartPlan Choice (ACE)	298	0.1%
Loyola Family Care (ACE)	150	0.0%
MyCare Chicago (ACE)	92	0.0%
Better Health Network (ACE)	41	0.0%
Community Care Partners (ACE)	32	0.0%
Lurie Children's Health Partners (CSN CCE)	28	0.0%
HealthCura (ACE)	22	0.0%
UI Health Plus (ACE)	11	0.0%
Next Level (CCE serving ACA only)	4	0.0%
LaRabida Coordinated Care Network (CSN CCE)	4	0.0%
Total	347,781	

* = Auto-assignment suspended due to poor quality measures

** = Auto-assignment suspended for failure to meet ACE benchmarks

Source: <http://www2.illinois.gov/hfs/PublicInvolvement/cc/Pages/FHPEnrollment.aspx>

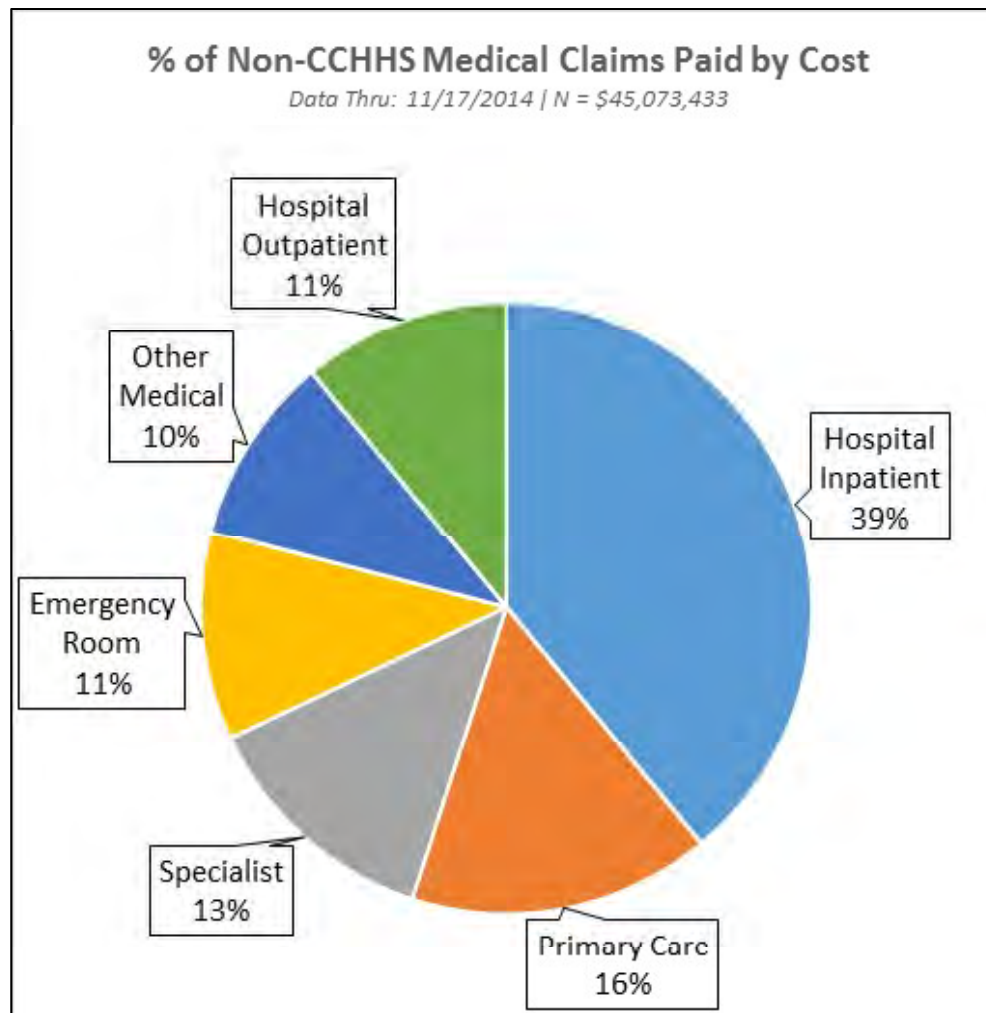
Composite PMPM

ACA Adults		
<i>Waiver PMPM</i>	<i>Amt</i>	<i>% Change from Baseline</i>
Waiver'13	\$628.96	
Waiver'14	\$632.48	
<i>Health Plan Composite PMPM</i>		
Mar'14*	\$639.76	
July'14	\$630.55	-1.4%
Aug'14	\$631.59	-1.3%
Sept'14	\$635.07	-0.7%
Oct'14	\$638.80	-0.2%
Nov'14	\$642.48	0.4%

**Actuary estimate*

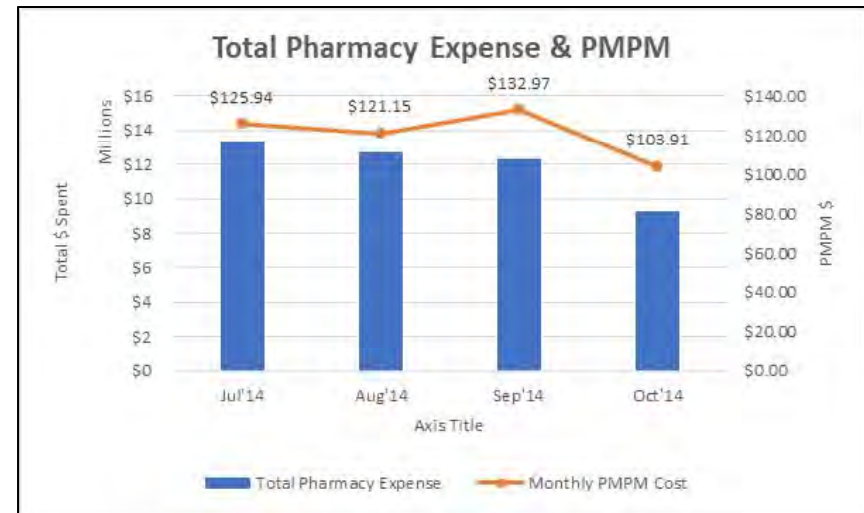
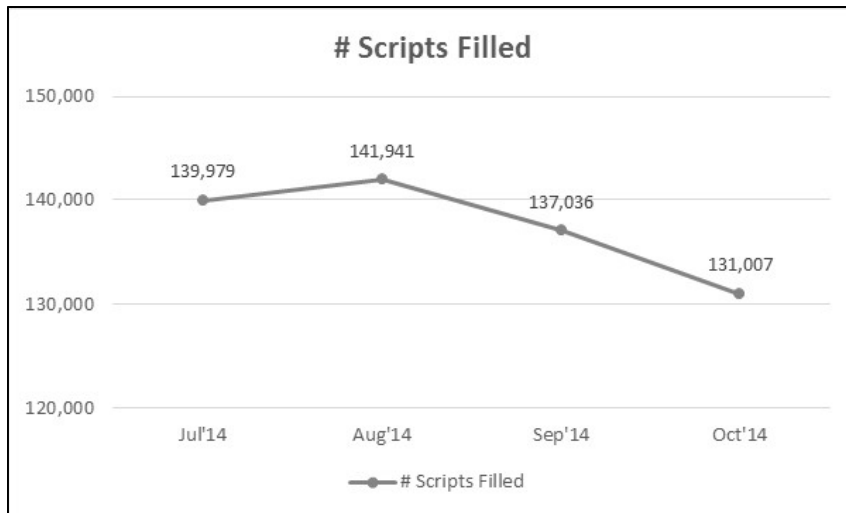
External Claims Expense

Data as of: 11/17/2014 | Source: Claims paid



Pharmacy

	Jul'14	Aug'14	Sep'14	Oct'14	Change From Jul'14
# Scripts Filled	139,979	141,941	137,036	131,007	-6.4%
Total Pharmacy Expense	\$13,346,239	\$12,692,035	\$12,333,517	\$9,289,717	-30.4%
Monthly PMPM Cost	\$125.94	\$121.15	\$132.97	\$103.91	-17.5%



Recruitment & Retention

Redeterminations

- State IS fix in “Test” expected to move into “Production” early December
- Redes suspended until fix is verified and in place

Beneficiary Choice Mailings

- Slowed down by State due to impact on State CEB call center
- Calendar not yet published; Informed extended 2 months

Justice-involved RFP

- Proposals received 11/24, currently under review
- Expecting at January or February Finance meeting

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
December 5, 2014

ATTACHMENT #3



CCHHS CFO Report

Year to Date Results

September 30, 2014

CFO Report

- Format evolving
- Integration of component units
- Dashboard process moving forward
- Thanks to Aaron Galeener, Dorothy Loving, and Steven Glass for hard work to improve quality



CFO Report | Year to Date Results | September 30, 2014

CCHHS Performance

- CCHHS is within budget in total
- Restricted versus unrestricted results



CFO Report | Year to Date Results | September 30, 2014

Cash Position

- Increase of \$109 million from beginning of year
- Related to capitation
- Waiver period
- Incurred But Not Received (IBNR)



CFO Report | Year to Date Results | September 30, 2014

Accounts Receivable Growth

- Indigent care rules
- Medicaid outpatient reimbursement
- Third Party Administrator



CFO Report | Year to Date Results | September 30, 2014

Infrastructure

- Information Technology
- Clinic size and condition
- Provident



Workforce

- Staffing
 - Filling vacancies
 - Reducing overtime
- Recruiting
- Reviewing outsourced services
- Labor



CountyCare

- Factors Impacting Performance

IGT of \$25M in December 2013

Application processing reimbursement \$15.9 million

Still some potential in disputed amounts related to waiver period



CFO Report | Year to Date Results | September 30, 2014

CountyCare Performance

- Operating results strong
- IBNR stands at \$112 million
- Potential payback recorded at \$73 million
- System utilization



CFO Report | Year to Date Results | September 30, 2014

CountyCare

- Family Health Plan and ACA adult
- Integration with CCHHS initiatives
- Provider led



CFO Report | Year to Date Results | September 30, 2014

Factors Impacting CCHHS Performance

- New requirements of IGA
- CountyCare rates
- Medicaid hospital rates
- Interest on debt



CFO Report | Year to Date Results | September 30, 2014

Reporting

- Dashboard
- Management reporting
- Cost accounting



CFO Report | Year to Date Results | September 30, 2014

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
December 5, 2014

ATTACHMENT #4

Cook County Health and Hospitals System

Financial and Operational Reports

Year To Date September 30, 2014

Financial Narrative September

Our financial packet remains a work in progress. You will find in this packet the start of our dashboard. We have a number of items we still need to complete for inclusion here. Many of them involve cost of care, unfortunately our systems in this area are weak and we will proceed slowly.

Key balance sheet items

- 1) Accounts receivable has grown 15 days this year. The three drivers include the change in the required indigent policy which has added time before accounts can be finally adjudicated. The hold the state had on certain outpatient procedures as they revamped reimbursement. This was released in November and balances should be reduced going forward. Finally, the new TPA has not been processing our claims as timely as we would expect. This should be corrected in the near future.
- 2) Cash is up \$109 million from the beginning of the year. This is partially due to higher than expected FFS activity, the nature of capitation, and the continued negotiation over waiver amounts due to CMS.
- 3) We have increased our payable for the waiver to \$73 million. This is extremely conservative, but we felt it necessary as we continue to work through the issues. The potential payback ranges from \$0 to this amount.
- 4) Our IBNR stands at \$112 million. Based on our review, we believe this number is also very conservative. We will have Milliman validate our calculations at year end.
- 5) We have added about \$40 million to our accrued expenses to reflect historical experience with late invoices. This will be reviewed again at month end on a very detailed basis.

Key income statement items

- 1) CountyCare losses are now estimated at \$38 million. We spent a significant amount of time reconciling all accounts and activity in this area. It appears we are now making a slight profit on CountyCare operations. The losses stem from December when we still had to make an IGT for 50% of the amount we received, \$25 million, and the ongoing application assistance activity which is reimbursed at 50% of cost, \$15.9 million through September. We made about \$3 million from operations. This is an operation we closely scrutinize as we get more familiar with operations and opportunities.
- 2) CCHHS in total lost \$28.5 million including the CountyCare loss. This includes \$28 million of depreciation which means our unrestricted fund balance is materially the same as at year end. This remains a critical success factor related to financings.
- 3) We continue to experience higher than expected overtime and agency costs. Both are areas of management attention.

Key risk areas

- 1) We are rapidly approaching the deadline for all employees to achieve the flu vaccine. While the majority of our staff has complied, we could experience overtime and registry costs overruns if noncompliance is high. This is being monitored almost hour by hour.
- 2) Our clinics are for the most part too small for our organization. This means that we have difficulty staffing providers when we have sickness, vacation, etc. in two or three provider clinics. These clinics are our front door and critical to success in managed care. We will need to address this issue strategically in 2015 and 2016.
- 3) The state has delayed FHP moving to mandatory this will impact our revenue numbers in early 2015. We will need to strategically grow in 2015 to compensate for this. Further our ACA population numbers are below expectations at the start of the year as redeterminations have taken a larger toll than planned. We are working on strategies in this area as well.
- 4) We are still negotiating with the state the 2015 IGA. The movement to managed care has made this more challenging for both parties than in previous years.
- 5) Changes in the state government related to the election will require us to reestablish relationships and the value proposition we represent.
- 6) Contracting with other Medicaid MCOs has been slow going, but we continue to have their patients presenting to us. We have to improve in registration, financial counseling, and getting authorizations.

The financial statements represent hard work from a number of people, but this month particularly Dorothy Loving, Aaron Galeener, and Steven Glass.

Cook County Health Facilities
Combining Balance Sheet of General Funds (Unaudited)
(In Thousands)
September 30, 2014

	Acute Care	Dept of Public Health	Intra-Activity Eliminations	Grand Total
ASSETS				
CURRENT ASSETS:				
Cash and cash equivalents:				
Cash in banks	12,499			12,499
Cash held by Cook Co Treas	1,236,707	141,982	(1,239,116)	139,573
Due from working cash fund	95,147			95,147
Total cash & cash equivalent	1,344,353	141,982	(1,239,116)	247,219
Property taxes receivable:				
Tax levy - current year	21,785	1,286		32,437
Tax levy - prior year	5,759	638		6,397
Total property taxes rec	27,544	1,924		38,834
Receivables:				
Patient AR-net of allowances	70,539			70,539
Third-party settlements	8,666			8,666
Other receivables	1,297	0		1,298
Due from State	67,613	717		69,797
Total receivables	148,114	717		150,299
Inventories	5,708			6,176
TOTAL CURRENT ASSETS	1,525,719	144,623	(1,239,116)	442,529
CAPITAL ASSETS:				
Depreciable assets - net	401,028	22		401,497
TOTAL ASSETS	1,926,747	144,645	(1,239,116)	844,025

Cook County Health Facilities
Combining Balance Sheet of General Funds (Unaudited)
(In Thousands)
September 30, 2014

	Acute Care	Dept of Public Health	Intra-Activity Eliminations	Grand Total
LIABILITIES & NET POSITION				
CURRENT LIABILITIES:				
Due to Cook County Treasurer	1,121,981		(1,239,116)	
Accounts payable	81,087	387		81,689
Claims Payable	112,104			112,104
Accrued salaries, wages, & other liabilities	12,636			13,778
Compensated absences	5,848	160		6,412
Deferred revenue	65,584			65,584
Third-party settlements	73,000			73,000
Due to other co govt funds	36	7		43
Due to others	6,106			6,106
Interaccount payabl (recevbl)	(8,306)	2		
TOTAL CURRENT LIABILITIES	1,470,077	555	(1,239,116)	358,716
LONG-TERM LIABILITIES:				
Compensated absences	33,141	906		36,334
Reserve-tax objection suits	10,520	1,144		11,665
TOTAL LIABILITIES	1,513,738	2,605	(1,239,116)	406,715
NET POSITION:				
Investment in capital assets	401,028	22		401,497
Unrestricted	11,981	142,018		35,813
TOTAL NET POSITION	413,009	142,040		437,310
TOTAL LIABILITIES & NET POSITION	1,926,747	144,645	(1,239,116)	844,025

Cook County Health Facilities
Combining Income Statement of General Funds (Unaudited)
(In Thousands)
September 30, 2014

	Acute Care	Dept of Public Health	Cermak	Grand Total
REVENUE:				
Net patient service revenue	1,022,473			1,022,473
Grant revenue		1,461		1,461
EHR incentive program revenue	2,927			2,927
Other revenue	4,661	226	2	4,888
Total Revenue:	1,030,061	1,687	2	1,031,750
				1,210,215
OPERATING EXPENSES:				
Salaries and wages	383,984	8,848	34,273	427,105
Employee benefits	100,822	3,336	9,401	113,558
Supplies	210,996	231	861	212,088
Purchased svcs, rental & other	422,538	693	859	424,089
Insurance expense	22,454	453	1,790	24,696
Depreciation	27,766	16	201	27,983
Utilities	9,108	51	6	9,165
TOTAL OPERATING EXPENSES	1,177,666	13,628	47,390	1,238,684
GAIN (LOSS) FROM OPERATIONS	(147,605)	(11,941)	(47,388)	(206,934)
NONOPERATING REVENUE:				
Property taxes	20,586	1,155	9,367	31,108
Cigarette taxes	70,699	5,464	19,561	95,724
Other Tobacco Product taxes	2,881	223	798	3,901
Fire Arms taxes	348			348
Interest income	16	0	0	16
Retirement plan contribution	41,834	1,879	3,655	47,367
TOTAL NONOPERATING REVENUE	136,364	8,720	33,380	178,465
NET INCOME (LOSS)	(11,240)	(3,221)	(14,008)	(28,469)
Transfer (out) in				
Capital contributions	3,151			3,151
Change In net position	(8,090)	(3,221)	(14,008)	(25,318)
Net Position at beginning of year	421,099	145,261	(103,731)	462,628
Net Position at end of year	413,009	142,040	(117,739)	437,310

CountyCare Income Statement
October-2014

Revenue	
PMPM	\$ 561,791,021
Admin	28,811,440
State Workers	3,626,538
Reserve for Settlement	(39,500,000)
Total Revenue	\$ 554,728,999

Application Processing Costs	
Hoyne Facility Expenses	\$ 249,923
AHS Application Assistance Fees	22,732,333
CEA Application Assistance Fees	1,500,093
State Workers Cost	7,253,073
Total Application Processing Costs	\$ 31,735,422

Administrative Expenses	
Salaries & Benefits	\$ 926,672
Stop Loss Insurance	4,116,690
Self Insurance	191,892
Pharmacy	5,516,811
PsychHealth ASO	4,224,033
AHS TPA Fees	14,381,470
IlliniCare TPA Fees	18,059,649
MHN Fees	6,729,437
Other	2,272,240
Total Administrative Expenses	\$ 56,418,894

Clinical Expenses	
Domestic Claims	\$ 171,105,958
Domestic Claims IBNR	24,900,000
Foreign Claims	126,361,253
Foreign Claims IBNR	57,016,169
Pharmacy	112,170,745
Behavioral Health	12,391,456
Optical	1,190,920
Transportation	345,504
Dental	-
Total Clinical Expenses	\$ 505,482,005

Total Expenses	593,636,321
CountyCare Net Income	\$ (38,907,322)

Cumulative Cash Summary Through September-2014

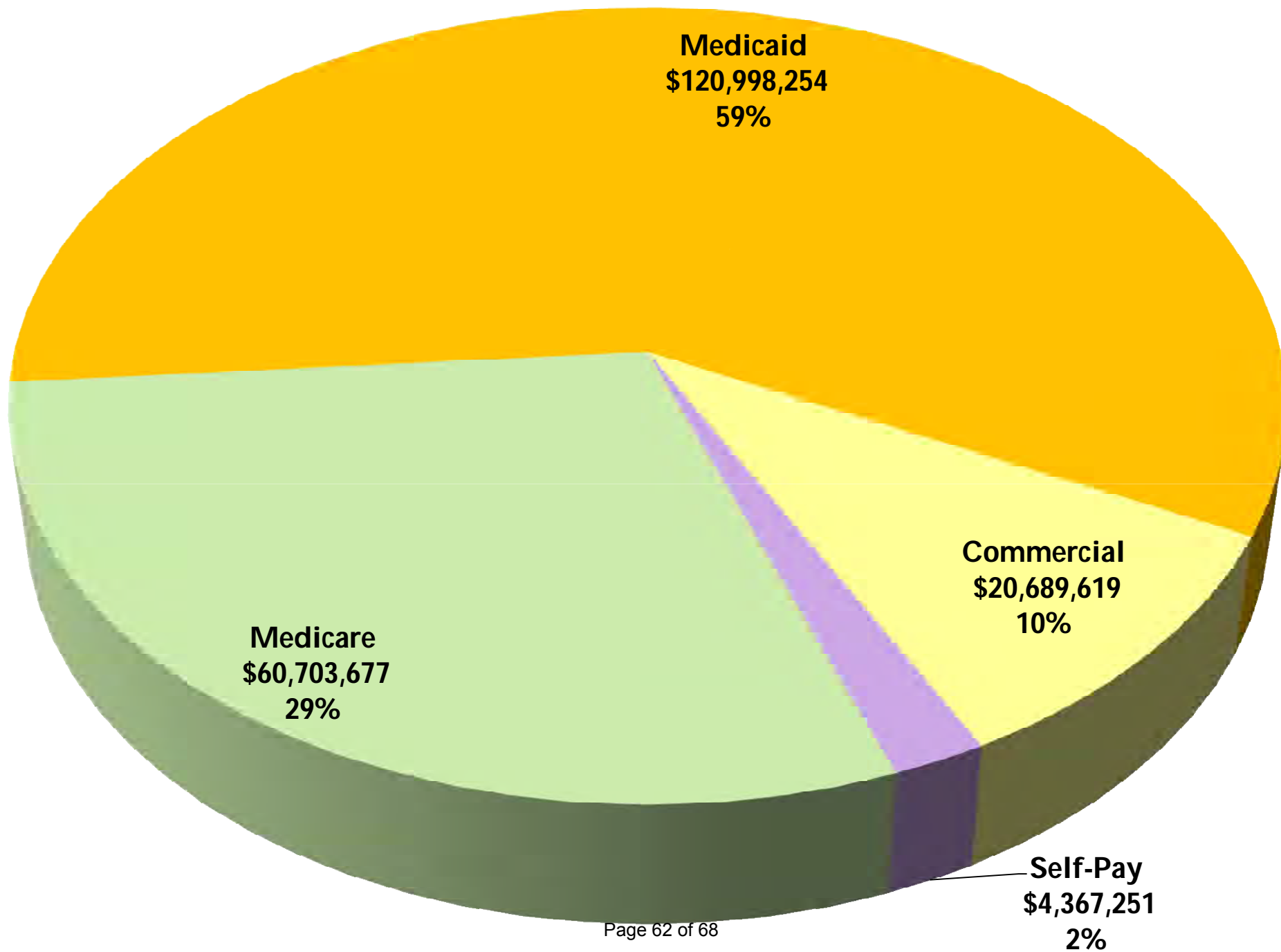
	Actual	Budget	Variance		Actual	Budget	Variance
SHCC				PHCC			
Medicare	\$ 58,943,515	\$ 49,341,133	\$ 9,602,382	Medicare	\$ 1,691,310	\$ 3,317,493	\$ (1,626,183)
Medicaid	109,223,220	100,141,731	9,081,489	Medicaid	7,874,155	6,733,112	1,141,043
Other	22,671,001	18,027,368	4,643,633	Other	2,417,700	1,212,088	1,205,612
Physician Billing	7,588,607	9,520,106	(1,931,499)	Physician Billing	547,410	433,177	114,233
Medicaid Retroactive Payment	5,645,496	-	5,645,496	Medicaid Retroactive Payment	562,445	-	562,445
UPL Medicaid Payment	-	-	-	UPL Medicaid Payment	-	-	-
Vendor Payments From Revenue	-	-	-	Vendor Payments From Revenue	-	-	-
Pharmacy Billing	-	-	-	Pharmacy Billing	(23,490)	-	(23,490)
Collection Agency	(221,991)	-	(221,991)	Collection Agency	(6,956)	-	(6,956)
Revenue Enhancement	(3,597,364)	-	(3,597,364)	Revenue Enhancement	-	-	-
Physician Billing Refunds	(75,477)	-	(75,477)	Physician Billing Refunds	-	-	-
Meaningful Use	2,609,005	1,787,530	821,475	Meaningful Use	617,106	255,360	361,746
CountyCare / Medicaid				CountyCare / Medicaid			
Expansion - Capitation	555,949,066	362,548,044	193,401,022	Expansion - Capitation	-	-	-
Medicaid Expansion - Capitation				Medicaid Expansion - Capitation			
Budget Amendment	-	70,804,207	(70,804,207)	Budget Amendment	-	-	-
CountyCare / Medicaid				CountyCare / Medicaid			
Expansion- Administrative Fees	21,917,622	6,385,242	15,532,380	Expansion- Administrative Fees	-	-	-
PCIP & PQRS	66,290	-	66,290	PCIP	-	-	-
Physician Contract Payments &				Physician Contract Payments &			
Revenues	452,848	466,412	(13,564)	Revenues	-	-	-
Totals	\$781,171,838	\$619,021,773	\$162,150,065	Totals	\$ 13,679,679	\$ 11,951,230	\$ 1,728,449

Cumulative Cash Summary Through September-2014

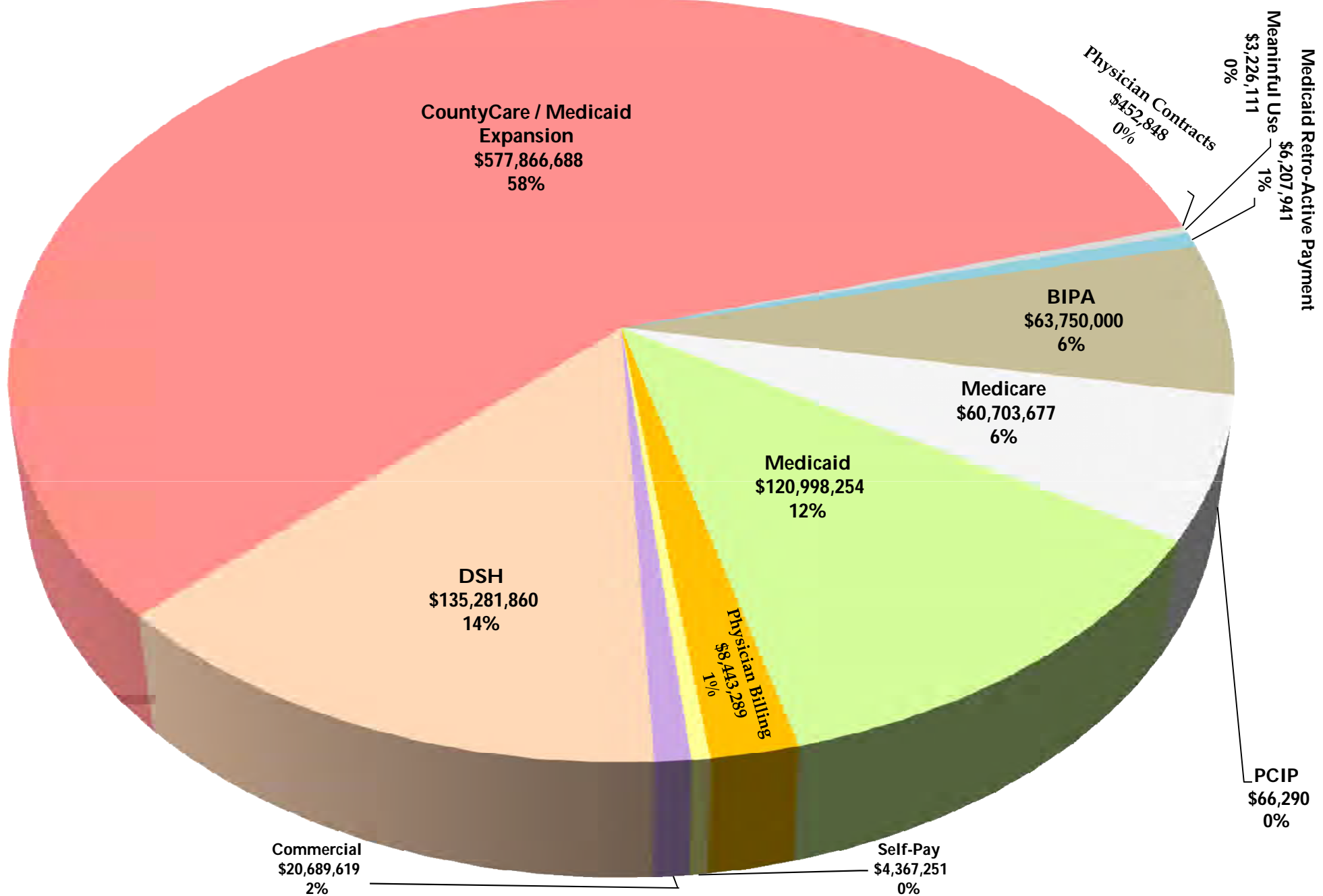
	Actual	Budget	Variance		Actual	Budget	Variance
OFHC				SYSTEM			
Medicare	\$ 68,852	\$ -	\$ 68,852	Medicare	\$ 60,703,677	\$ 52,658,626	\$ 8,045,051
Medicaid	7,521,733	-	7,521,733	Medicaid	124,619,108	106,874,843	17,744,265
Other	197,667	-	197,667	Other	25,286,368	19,239,456	6,046,912
Physician Billing	382,749	120,889	261,860	Physician Billing	8,518,766	10,074,172	(1,555,406)
Medicaid Retroactive Payment	-	-	-	Medicaid Retroactive Payment	6,207,941	-	6,207,941
UPL Medicaid Payment	-	-	-	UPL Medicaid Payment	-	-	-
Vendor Payments From Revenue	-	-	-	Vendor Payments From Revenue	-	-	-
Pharmacy Billing	-	-	-	Pharmacy Billing	(23,490)	-	(23,490)
Collection Agency	(551)	-	(551)	Collection Agency	(229,498)	-	(229,498)
Revenue Enhancement	-	-	-	Revenue Enhancement	(3,597,364)	-	(3,597,364)
Physician Billing Refunds	-	-	-	Physician Billing Refunds	(75,477)	-	(75,477)
Meaningful Use	-	-	-	Physician Contract Payments & Revenues	452,848	466,412	(13,564)
CountyCare / Medicaid				PCIP	66,290	-	66,290
Expansion - Capitation	-	-	-	Meaningful Use	3,226,111	2,042,890	1,183,221
Medicaid Expansion - Capitation				CountyCare / Medicaid Expansion - Capitation	555,949,066	362,548,044	193,401,022
Budget Amendment	-	-	-	Medicaid Expansion - Capitation Budget Amendment	-	70,804,207	(70,804,207)
CountyCare / Medicaid				CountyCare / Medicaid Expansion- Administrative Fees	21,917,622	6,385,242	15,532,380
Expansion- Administrative Fees	-	-	-	DSH	135,281,860	121,250,000	14,031,860
PCIP	-	-	-	Retro-Active DSH	-	-	-
Physician Contract Payments & Revenues	-	-	-	BIPA	63,750,000	63,751,000	(1,000)
Totals	\$ 8,170,450	\$ 120,889	\$ 8,049,561	Medicaid Malpractice Retro	-	-	-
				Totals	\$ 1,002,053,828	\$816,094,892	\$185,958,936

The OFHC FFS budget has been combined with the SHCC FFS budget due to the configuration of CCHHS system that treats OFHC as a SHCC clinic.

CCHHS Cumulative Net Patient Fee Cash Receipts Through September-2014



CCHHS Cumulative Total Net Cash Receipts Through September-2014



- The receipts on this graph are net of any payments out of revenue.

- The graph does not reflect the \$30,000,000 repayment of the FY 2013 advance to the CountyCare/Medicaid Expansion program.

CCHHS Utilization Factors
Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid
Cumulative For Fiscal Year Through September-2014

Admissions

Payer Type	Stroger Hospital			Provident Hospital			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	2,330	2,427	(97)	205	168	37	2,535	2,595	(60)
Medicaid	4,285	5,001	(716)	224	206	18	4,509	5,207	(698)
Medicaid-Pending	307	-	307	7	-	7	314	-	314
CountyCare/Medicaid Expansion	2,212	2,133	79	252	280	(28)	2,464	2,413	51
Commercial	489	439	50	45	29	16	534	468	66
Self-Pay	5,598	9,587	(3,989)	305	513	(208)	5,903	10,100	(4,197)
Charity	2,092	-	2,092	45	-	45	2,137	-	2,137
Cermak	210	-	210	1	-	1	211	-	211
Grants	2	-	2	-	-	-	2	-	2
Institutional	2	-	2	-	-	-	2	-	2
Public Health	1	-	1	1	-	1	2	-	2
Workmens' Compensation	9	-	9	-	-	-	9	-	9
Total Admissions	17,537	19,587	(2,050)	1,085	1,196	(111)	18,622	20,783	(2,161)

Patient Days

Payer Type	Stroger Hospital			Provident Hospital			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	11,343	10,740	603	816	734	82	12,159	11,474	685
Medicaid	22,355	24,896	(2,541)	854	859	(5)	23,209	25,755	(2,546)
Medicaid-Pending	2,058	-	2,058	34	-	34	2,092	-	2,092
CountyCare/Medicaid Expansion	9,447	8,667	780	1,056	1,073	(17)	10,503	9,740	763
Commercial	2,817	2,514	303	139	87	52	2,956	2,601	355
Self-Pay	27,294	45,279	(17,985)	1,190	2,008	(818)	28,484	47,287	(18,803)
Charity	8,561	-	8,561	128	-	128	8,689	-	8,689
Cermak	1,034	-	1,034	2	-	2	1,036	-	1,036
Grants	5	-	5	-	-	-	5	-	5
Institutional	13	-	13	-	-	-	13	-	13
Public Health	4	-	4	2	-	2	6	-	6
Workmens' Compensation	73	-	73	-	-	-	73	-	73
Total Patient Days	85,004	92,096	(7,092)	4,221	4,761	(540)	89,225	96,857	(7,632)

Adjusted Patient Days

Payer Type	Stroger Hospital			Provident Hospital			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	22,835	20,798	2,037	3,338	2,529	809	26,173	23,327	2,846
Medicaid	44,924	47,994	(3,070)	3,520	2,892	628	48,444	50,886	(2,442)
Medicaid-Pending	4,164	-	4,164	136	-	136	4,300	-	4,300
CountyCare/Medicaid Expansion	19,008	16,770	2,238	4,330	3,610	720	23,338	20,380	2,958
Commercial	5,670	4,874	796	570	300	270	6,240	5,174	1,066
Self-Pay	54,995	87,731	(32,736)	4,843	6,866	(2,023)	59,838	94,597	(34,759)
Charity	17,220	-	17,220	522	-	522	17,742	-	17,742
Cermak	2,084	-	2,084	8	-	8	2,092	-	2,092
Grants	10	-	10	-	-	-	10	-	10
Institutional	26	-	26	-	-	-	26	-	26
Public Health	8	-	8	8	-	8	16	-	16
Workmens' Compensation	146	-	146	-	-	-	146	-	146
Total Adjusted Patient Days	171,090	178,167	(7,077)	17,275	16,197	1,078	188,365	194,364	(5,999)

CCHHS Utilization Factors

**Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid
Cumulative Emergency Room And Immediate Care Visits Through September-2014**

Stroger Hospital

Payer Type	ER Patients	Admissions From ER	Total Visits		Total Visits & Elopes
	Treated And Released		Before Elopes	ER Elopes	
Medicare	5,339	1,903	7,242	349	7,591
Medicaid	16,282	2,752	19,034	1,108	20,142
Medicaid-Pending	173	218	391	33	424
County/Care/Medicaid Expansion	13,530	1,592	15,122	822	15,944
Commercial	2,577	348	2,925	102	3,027
Self-Pay	36,276	4,049	40,325	3,156	43,481
Charity	8,517	1,461	9,978	421	10,399
Cermak	652	186	838	11	849
Grants & Research	51	2	53	12	65
Public Health	77	-	77	27	104
Institutional	125	2	127	9	136
Workmens' Compensation	37	9	46	2	48
Totals	83,636	12,522	96,158	6,052	102,210
		Budget	101,103		
		Variance	(4,945)		

Provident Hospital

Payer Type	ER Patients	Admissions From ER	Total Visits		Total Visits & Elopes
	Treated And Released		Before Elopes	ER Elopes	
Medicare	1,732	193	1,925	123	2,048
Medicaid	4,831	209	5,040	415	5,455
Medicaid-Pending	15	6	21	3	24
County/Care/Medicaid Expansion	5,120	233	5,353	329	5,682
Commercial	858	44	902	57	959
Self-Pay	10,248	276	10,524	952	11,476
Charity	897	35	932	59	991
Cermak	16	-	16	3	19
Grants & Research	16	-	16	1	17
Public Health	44	1	45	6	51
Institutional	23	-	23	8	31
Workmens' Compensation	4	-	4	-	4
Totals	23,804	997	24,801	1,956	26,757
		Budget	26,467		
		Variance	(1,666)		

Oak Forest Health Center

Payer Type	Immediate Care Visits
Medicare	647
Medicaid	1,253
Medicaid-Pending	4
County/Care/Medicaid Expansion	2,879
Commercial	330
Self-Pay	5,494
Charity	1,113
Cermak	1
Grants & Research	-
Public Health	2
Institutional	1
Workmens' Compensation	3
Totals	11,727
	Budget 12,912
	Variance (1,185)

ER and Immediate Care Total

Payer Type	ER Patients	Admissions From ER	Immediate Care Visits	Total Visits		Total ER and Immediate Care Visits with Elopes
	Treated And Released			Before Elopes	ER Elopes	
Medicare	7,071	2,096	647	9,814	472	10,286
Medicaid	21,113	2,961	1,253	25,327	1,523	26,850
Medicaid-Pending	188	224	4	416	36	452
County/Care/Medicaid Expansion	18,650	1,825	2,879	23,354	1,151	24,505
Commercial	3,435	392	330	4,157	159	4,316
Self-Pay	46,524	4,325	5,494	56,343	4,108	60,451
Charity	9,414	1,496	1,113	12,023	480	12,503
Cermak	668	186	1	855	14	869
Grants & Research	67	2	-	69	13	82
Public Health	121	1	2	124	33	157
Institutional	148	2	1	151	17	168
Workmens' Compensation	41	9	3	53	2	55
Totals	107,440	13,519	11,727	132,686	8,008	140,694
			ER and Immediate Care Budget	140,482		
			Variance	(7,796)		

Cumulative Percent Of Admissions From Emergency Room Through September-2014

	SHCC	PHCC	CCHHS
ER Admissions	12,522	997	13,519
Total Admissions	17,537	1,085	18,622
% of ER Admissions	71%	92%	73%

Cumulative Emergency Room Elope Percentage Through September-2014

	SHCC	PHCC	CCHHS
ER Elopes	6,052	1,956	8,008
Total Visits with Elopes	102,210	26,757	128,967
% of ER Elopes	6%	7%	6%

(This data does not include Immediate Care Visits. It includes ER data only.)

Notes:

- ER Elopes are patients who leave without being seen by a physician.
- "Medicaid-Pending" assumes 30% of the Self-Pay accounts accepted by the eligibility vendor will be successfully converted to Medicaid accounts.
- The "Payer Type" represents the financial class in which the patient presented to CCHHS; it is not necessarily the final financial class for the patient, especially for Self-Pay patients.

**CCHHS Utilization Factors
ACHN Clinic Visits - September-2014**

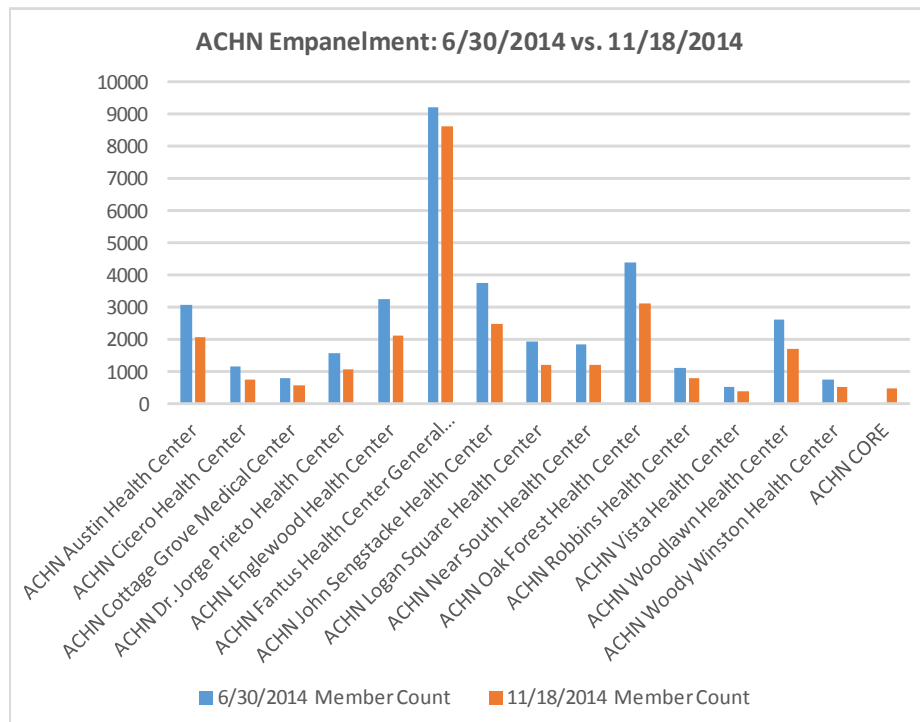
The ACHN visit data is not available at this time. The clinic visit data is reported to the Finance Department after a reconciled "head count" of clinic visits is completed. At the time of distribution of this report, this count has not been calculated. When the data becomes available, it will be reported.

CCHHS Finance Dashboard: November 2014

CountyCare Metrics:

Empanelment	6/30/2014	11/18/2014	
ACHN Site	Member Count	Member Count	Percent Change
ACHN Austin Health Center	3060	2066	-32%
ACHN Cicero Health Center	1164	774	-34%
ACHN Cottage Grove Medical Center	807	554	-31%
ACHN Dr. Jorge Prieto Health Center	1584	1085	-32%
ACHN Englewood Health Center	3230	2136	-34%
ACHN Fantus Health Center General Medici	9215	8613	-7%
ACHN John Sengstacke Health Center	3741	2481	-34%
ACHN Logan Square Health Center	1919	1220	-36%
ACHN Near South Health Center	1837	1196	-35%
ACHN Oak Forest Health Center	4372	3123	-29%
ACHN Robbins Health Center	1115	811	-27%
ACHN Vista Health Center	530	388	-27%
ACHN Woodlawn Health Center	2602	1723	-34%
ACHN Woody Winston Health Center	745	544	-27%
ACHN CORE	0	471	---
Total	35921	27185	-24%

Source: CCHHS BI



CCHHS Finance Dashboard: November 2014

CountyCare Metrics:

CountyCare Revenue	
Administrative Expenses: 1/1/2014-9/30/2014	
Salaries & Benefits	\$926,672
Stop Loss Insurance	4,116,690
Self Insurance	191,892
Pharmacy	5,516,811
PsychHealth ASO	4,224,033
AHS TPA Fees	14,381,470
IlliniCare TPA Fees	18,059,649
MHN Fees	6,729,437
Other	2,272,240
Total Administrative Expenses	\$56,418,894

Source: CountyCare Financials

Clinical Expenses: 1/1/2014-9/30/2014	
Domestic Claims	\$171,105,958
Domestic Claims IBNR	24,900,000
Foreign Claims	126,361,253
Foreign Claims IBNR	57,016,169
Pharmacy	112,170,745
Behavioral Health	12,391,456
Optical	1,190,920
Transportation	345,504
Dental	-
Total Clinical Expenses	\$505,482,005

Total Expenses	593,636,321
CountyCare Net Income	(\$38,907,322)

Source: CountyCare Financials

Pharmacy	Sep-14	Oct-14
PMPM	\$134.34	\$105.82

Source: US Script

CCHHS Finance Dashboard: November 2014

CCHHS Metrics:

Cumulative Patient Days: 12/1/2013-9/30/2014									
	Stroger Hospital			Provident Hospital			System Total		
Payer Type	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	11,343	10,740	603	816	734	82	12,159	11,474	685
Medicaid	22,355	24,896	(2,541)	854	859	(5)	23,209	25,755	(2,546)
Medicaid-Pending	2,058	-	2,058	34	-	34	2,092	-	2,092
CountyCare/Medicaid Expansion	9,447	8,667	780	1,056	1,073	(17)	10,503	9,740	763
Commercial	2,817	2,514	303	139	87	52	2,956	2,601	355
Self-Pay	27,294	45,279	(17,985)	1,190	2,008	(818)	28,484	47,287	(18,803)
Charity	8,561	-	8,561	128	-	128	8,689	-	8,689
Cermak	1,034	-	1,034	2	-	2	1,036	-	1,036
Grants	5	-	5	-	-	-	5	-	5
Institutional	13	-	13	-	-	-	13	-	13
Public Health	4	-	4	2	-	2	6	-	6
Workmens' Compensation	73	-	73	-	-	-	73	-	73
Total Patient Days	85,004	92,096	(7,092)	4,221	4,761	(540)	89,225	96,857	(7,632)

Source: Dorothy Loving

Monthly CCHHS IP Charges - FY 2014						
Month	Days in Month	Current Month's Charges	Avg Charges Per Day - Current Month	Variance From Previous Month	Wgtd Avg Charges Per Day FY Cumulative	Previous Cumulative Variance
13-Dec	31	\$45,900,642.09	\$1,480,666	\$-	\$1,480,666	\$-
14-Jan	31	47,851,225.67	1,543,588	62,922	1,512,127	31,461
14-Feb	28	47,102,924.67	1,682,247	138,659	1,565,053	52,926
14-Mar	31	49,812,114.94	1,606,842	-75,405	1,575,760	10,707
14-Apr	30	48,395,545.31	1,613,185	6,343	1,583,195	7,435
14-May	31	50,053,796.62	1,614,639	1,454	1,588,551	5,356
14-Jun	30	50,353,769.44	1,678,459	63,820	1,601,274	12,723
14-Jul	31	54,573,877.66	1,760,448	81,989	1,621,580	20,306
14-Aug	31	52,686,786.65	1,699,574	-60,874	1,630,404	8,824
14-Sep	30	56,238,897.34	1,874,630	175,056	1,654,505	24,101
14-Oct	-					
14-Nov	-					
	304	\$502,969,580.39				
	Average	\$50,296,958.04	\$1,655,427.80		\$1,581,311.50	
	Minimum	\$45,900,642.09	\$1,480,666.00		\$1,480,666.00	
	Maximum	\$56,238,897.34	\$1,874,630.00		\$1,654,505.00	

Source: Dorothy Loving

Monthly CCHHS OP Charges - FY 2014						
Month	Days in Month	Current Month's Charges	Avg Charges Per Day - Current Month	Variance From Previous Month	Wgtd Avg Charges Per Day FY Cumulative	Previous Cumulative Variance
13-Dec	31	\$51,727,836.98	\$1,668,640	\$-	\$1,668,640	\$-
14-Jan	31	51,166,716.62	1,650,539	-18,101	1,659,590	-9,050
14-Feb	28	46,339,497.68	1,654,982	4,443	1,658,156	-1,434
14-Mar	31	55,436,217.32	1,788,265	133,283	1,691,490	33,334
14-Apr	30	57,345,992.64	1,911,533	123,268	1,735,207	43,717
14-May	31	55,043,133.26	1,775,585	-135,948	1,742,085	6,878
14-Jun	30	50,370,649.86	1,679,022	-96,563	1,733,161	-8,924
14-Jul	31	52,787,485.61	1,702,822	23,800	1,729,290	-3,871
14-Aug	31	55,461,605.65	1,789,084	86,262	1,736,055	6,765
14-Sep	30	55,331,720.21	1,844,391	55,307	1,746,746	10,691
14-Oct	-					
14-Nov	-					
	304	\$531,010,855.83				
	Average	\$53,101,085.58	\$1,746,486.30		\$1,710,042.00	
	Minimum	\$46,339,497.68	\$1,650,539.00		\$1,658,156.00	
	Maximum	\$57,345,992.64	\$1,911,533.00		\$1,746,746.00	

Source: Dorothy Loving